

Summit Academy Secondary School - Canton

Board of Directors Agenda

Monday, March 5, 2018 | 1620 Market Avenue S. | Canton, Ohio 44707

CALL TO ORDER

ROLL CALL OF BOARD DIRECTORS

(Jennifer Rainey; Derrick Wyman; Tiffany Biedenbach; Karol Beltich; Jacqueline Trainor; Rachel Murphy)

MOTION TO APPROVE MEETING AGENDA

MOTION FOR THE APPROVAL AND THE SIGNING OF MINUTES

- a. January 29, 2018

APPROVALS/ADOPTIONS

- a. Approve new compensation policy #371
- b. Re-approve Student Assessment and Academic Services #242
- c. Re-approve Career Advising and Student Success Plan #204.14
- d. Resolution to discuss, acknowledge and review Health and Safety Policies (section #400)
- e. Resolution to "not provide a summer extension program for 2017/2018"
- f. Approval of member to vote at the annual meeting June 2, 2018
- g. Approval of School Board Calendar 2018/2019 school year
- h. Approval of Student Calendar for the 2018/2019 school year

FINANCIAL APPROVALS

- a. Approve Financial Statements & Reports for December 2017 & January 2018

COMMITTEE REPORTS

- a. School Director Report
- b. Subcommittee Report
- c. Ambassador Report

SUMMIT ACADEMY MANAGEMENT REPORT *(Presented by SAM Representative (Karen Combs))*

OTHER BUSINESS

- a. ESC of Lake Erie West Comments
- b. Update / Progress on Correction Action Plan - Academic

ADJOURNMENT

Next Meeting: Monday, May 7, 2018 @ 2400 Cleveland Ave., Canton, Ohio

Summit Academy Secondary School - Canton
BOARD of DIRECTORS
Minutes of January 29, 2018

DIRECTORS PRESENT: Tiffany Biedenbach; Jackie Trainor; Rachael Murphy; Jennifer Rainey

DIRECTORS ABSENT: Derrick Wyman; Karol Beltich

ADMINISTRATIVE SUPPORT:
Amber Shaeffer, Treasurer
Karen Combs, Board Secretary
Shelly Curcic; Regional Consultant
John Guyer, COO

GUESTS: Sign in Sheet attached; ESC of Lake Deanna Shamp

The meeting was called to order at 5:00 p.m.

Approval of Meeting Agenda

ACTION: Motion was made and seconded to approve the meeting agenda with corrections Treasurer Report was moved to the beginning of the meeting. Motion carried by unanimous vote of directors present.

Approval of Meeting Minutes from November 6, 2017.

ACTION: Motion was made and seconded to approve the minutes from November 6, 2017. Motion carried by unanimous vote of directors present.

Treasurer's Report – Amber Shaeffer presented the Statement of Financial Position of (reapproval of September) October and November 2017. A copy of the reports, as well as the bank statement reconciliations will be filed with the minutes

ACTION: Motion was made and seconded to approve the Treasurer's report for the months of (reapproval of September) October and November 2017 as presented. Motion carried by unanimous vote of directors present.

Tiffany asked about the legal fees and why they are not in the budget due to cuts they are only for school with contract renewals.

Approval/Adoptions of the following:

ACTION: Motion was made and seconded to table the Treasurer Waiver for 2018/2019 school year. Motion carried by unanimous vote of directors present.

ACTION: Motion was made and seconded to approve the New Gifts, Grants, and Donations Policy. Motion carried by unanimous vote of directors present.

ACTION: Motion was made and seconded to approve the revised Credit Card Policy. Motion carried by unanimous vote of directors present.

ACTION: Motion was made and seconded to approve the Resoultion for the School Board Secretary (Karen Combs). Motion carried by unanimous vote of directors present.

Reports:

School Director's Report – Attached

Subcommittee Report: None

Ambassador Program Committee Report – None. The marketing report at this time, presented by Terri Mazzotti.

Summit Academy Management Report– A report was given by John Guyer. See attached report. Discussion on Dash Boards and strategic planning.

Other Business:

ESC of Lake Erie West

January is recognition month for school board members. Thank you for your service! ☺

Financial Review: areas reviewed for the recent report include the following:

- Financial summary
 - Year to date actual vs budget forecast
 - Any invoices 60 days past due
 - FTE Enrollment report
 - Monthly separated grants reporting
- Results: no flags, compliant for both schools*

Site Visits: the following areas addressed in December and January for compliance are as follows:

- Assessment update
 - Monitoring OIP process
 - Progress of TBT's
 - Attendance policy implementation aligned with HB410
 - Education Plan implementation, 6.3 part of the contract
 - LPDC meeting update and cumulative log of hours for the building to date
 - Current emergency drill log
 - Teacher and Admn Team Evaluation Procedures
 - Records Retention
 - Student Medication Records and Storage
 - Elem only: K-3 Reading Improvement Plans
- Results: fully compliant no noted areas of improvement at this time for either school*

Elem:

- ✓ 14 of 18 grade 3 students passed state test in the fall; one on alternate assessment; only 3 needed to pass for spring state testing
- ✓ Pursuing K-3 literacy grant
- ✓ Building intervention time into the daily schedule
- ✓ Exceptional Tier 1 Sped File Review

- ✓ Creative fundraising,, small/sweet and large/competitive

Sec:

- ✓ Great improvement in communication; strong relationships with families
- ✓ Strong Leadership team – Finally!
- ✓ Fabulous student attendance
- ✓ Creative programming with instructional time in the daily schedule

GA Update - December:

- Sponsor rating: Effective! This is a reflection of the growth and success of our schools.
- Annual Performance Reports
- Reminder of the parameters of HB410 – truancy changes, referral checklist, and flow chart

GA Update – January:

- requirements for GA meetings
- Sunshine Law training opportunities

Discussion on the review and acknowledgement of New Policy #146
Gifts, Grants, Donations Policy.

Discussion on the review and acknowledgement of New Policy #148.6 Use of credit cards-
Management Company.

Discussion and presentation of the Food Standards Annual Report.

Public Comment: None

Motion was made and seconded to adjourn the meeting.

Respectfully submitted,

Approved,

Karen Combs, Recorder

Tiffany Biedenbach, President



371 - Additional Compensation

This policy establishes guidelines for the appropriate utilization of additional compensation in the form of either stipends or supplemental income. In addition, this policy will define the different types of additional compensation and distinguish how each is to be awarded.

Definitions

Stipend

A stipend is an additional sum of money that is awarded to an employee in relation to a grant. The stipend is for duties performed outside of the normal working hours of the school. The amount, duration, and disbursement of a stipend is governed by the grant itself and administered out of the Curriculum Office. Stipends awarded to non-exempt employees must follow all provisions of the Fair Labor Standards Act (FLSA) in regards to overtime payment. Time and effort logs are required as a tracking mechanism to justify said payments. Some examples of stipend eligible activities include:

- Extended Learning Opportunities
- Building Leadership Team meetings
- Teacher Based Team meetings

Supplemental Income

Income that is provided to an exempt employee for performing duties reasonably outside of what would normally be considered within the scope of his/her normal responsibilities. This income is not grant funded and typically encompasses picking up extra duties outside of normal working hours, not necessarily related to his/her job. Tasks falling under the “other duties as assigned” expectations of one’s job description are not subject to supplemental income. Opportunities for supplemental income must be time limited; the duration of which is stated at its outset.

Generally, supplemental income opportunities are limited to a maximum of 90 calendar days though they may be extended with approval of the Chief Human Resources Officer (CHRO). Supplemental income for non-exempt personnel is managed by paying overtime for hours worked in excess of 40 in any week.

See Appendix 317-A

Adopted: February and March 2018



371-A Additional Compensation Procedure:

Stipends will be administered by the Curriculum Department and will be subject to the laws and regulations governing the grant(s) that fund them. Time and effort logs will be maintained as documentation that the stipends are being utilized appropriately. The Chief Academic Officer in tandem with the Chief Financial Officer will be accountable for the proper administration of these stipends.

Requests for supplemental income will be administered through the Human Resources Office with the only exception being home based instruction which will run through the Curriculum Office. School Directors, Regional Directors, or any SAM Administration Manager may send a proposal for a supplemental income opportunity to the CHRO. The proposal must include all of the following:

- A brief summary of the tasks involved
- A financial breakdown of the costs associated with the opportunity
- The effective date of the opportunity
- The expected end date of the opportunity
- The particular employee(s) who will partake in the opportunity
- The amount of time expected to be utilized during the opportunity

The CHRO will work in concert with the applicable Chiefs and return a decision on proposals within three (3) business days.



**Summit Academy Secondary School-Canton
BOARD RESOLUTION
March 5, 2018**

WHEREAS, Summit Academy Secondary School-Canton (IRN #000300) approved the following Policies:

- #242- Student Assessment and Academic Intervention Services
- #204.14- Career Advising and Student Success Plans

Approved by the Board of Directors for Summit Academy Secondary School-Canton.

Signed by: _____
Its: Board President/Representative

Print Name: _____

RES: 010-17/18



204.14 Career Advising and Student Success Plans

This policy governs the School's plan for advising students on career readiness and shall be reviewed at least once every two years. This policy must be made available-upon request and placed prominently on the School's website.

I. Definitions

Academic Pathways: A designated and specific plan for secondary and post-secondary coursework, academic programs and/or learning experiences that a student will complete in order to earn a diploma or other related credentials.

Career Advising: An integrated process that helps students understand how personal interests, values and strengths may predict educational and career satisfaction and success and may relate to academic and career goals.

Career Connection Learning Strategies: Grade-level examples linking schoolwork to one or more career fields as defined by the Ohio Department of Education.

Career Fields: Groups of occupations and broad industries based on common characteristics as defined by the Ohio Department of Education.

Career Pathways: An overview of the various career options and the amount of education or training necessary for each option.

Early Warning System: Data indicators that help identify students who are at risk of dropping out of school.

Online Tools: OhioMeansJobs K-12, or another similar tool that provides resources, tools and information for students to determine individual career interests, explore career and education options and develop an individual plan for their future.

Student Success Plan: A formalized process that helps students develop goals and plans for success in their futures. The process is based on strategic activities and reflections in which students discover their interests, explore and evaluate options and make informed decisions.

Successful Transition and Postsecondary Destinations: Acceptance to and enrollment in a postsecondary education or training program at an institution of higher education, without remediation. This includes apprenticeship, cooperative education, certificate, associate, or bachelor's degree; employment in a high-skill, high-wage career field; or, acceptance into the military.

II. Career Advising Plan

The School shall establish a school wide system of career advising. The School shall train staff to advise students on career pathways, including training and advising students to use online tools.

The School's career advising program:



1. will provide career advising to students in grades 6-12 through a combination of formal scheduled meetings with each student, classroom instruction regarding possible career options and career advice provided by teachers;
2. shall provide grade-level examples linking a student's schoolwork to one or more career fields by consulting the Career Connections Learning Strategies and/or any other career advising source the Principal of the School and/or the Board deems appropriate;
3. shall develop multiple academic pathways through high school that will allow a student to earn a high school diploma, including career technical programs and advanced standing programs;
4. will provide the supports necessary for students to transition successfully from high school to their post-secondary destination, including interventions and services necessary for students who need remediation in mathematics and English language arts; and
5. identify and publicize courses that can award students both traditional academic and career technical credit.

III. Documentation of the School's Career Advising Program

The School shall document the career advising provided to each student for review by the student, the student's parent, and future schools that the student may attend. The School shall not otherwise release any documentation of career advising provided to each student absent the written consent of the student's parent or the written consent of the student if the student is at least eighteen years old.

IV. Students At Risk of Dropping Out of High School

The School shall identify students who are at risk of dropping out using one or more local, research-based methods, such as the Ohio Department of Education Early Warning System or any other method deemed appropriate by the School's Principal or his/her designee or by the Board. The School shall consider the input of teachers and guidance counselors in identifying students at risk of dropping out of school.

Any student identified as at risk shall be provided a Student Success Plan. A Student Success Plan shall address the role of career-technical education, competency-based education, and/or experiential learning, and create a pathway to high school graduation. The School shall offer the student's parent an opportunity to assist in developing the plan. If the student's parent does not participate in the development of the plan, the School shall provide the parent (1) a copy of the Student's Success Plan, (2) a statement of the importance of a high school diploma, and (3) a summary of the academic success pathways available to the student to succeed in graduation.

The School shall provide additional interventions and career advising for students who are identified as at risk of dropping out. Career advising shall be aligned with the student's success plan.

R.C. 3313.6020.

See **Appendices 204.14-A** Model Student Success Plan Invitation Letter to Parent and **204.14-B** Model Letter to Parent After Development of Student Success Plan.

Approved: January and February 2017 Reviewed: March and April 2018



Student Assessment and Academic Intervention Services

State-Mandated Assessments. The School shall administer State-mandated assessments (e.g., diagnostic assessments and achievement tests) to Students at the times designated by the State Board of Education. The School may, for medical reasons or other good cause, excuse a Student from taking a State-mandated assessment on the date scheduled, but any such assessment shall be administered to such excused Student not later than nine (9) calendar days after the last regularly scheduled test administration date. The School shall annually report to the State Board of Education, not later than June 30, the number of Students who have not taken one or more of the State-mandated assessments.

The Superintendent or his/her designee shall administer State-mandated assessments and submit the assessments to the entity with which the Ohio Department of Education contracts for the scoring of the tests, in accordance with Ohio law.

Diagnostic Assessments are assessments aligned with the Ohio academic content standards and model curriculum designed to measure student comprehension of academic content and mastery of related skills for relevant subject areas. Diagnostic assessments shall be administered by the School at least once annually for grades levels kindergarten through second grade in reading, writing, and mathematics, and for grade three in reading and writing to the following students:

- Any Student who transfers to the School if his/her former school did not administer each applicable diagnostic assessment to the Student in the current school year (must be administered within thirty (30) days from the date of transfer).
- Previously home-schooled Students enrolling at the School will be given a diagnostic assessment in order to determine their appropriate grade level placement.
- Each kindergarten student will complete the readiness assessment. The School shall administer the readiness assessment not earlier than the first day of the school year and not later than November 1 of that year, except that the language and reading skills portion of the assessment must be administered by September 30 of that year.
- As required pursuant to the Third Grade Reading Guarantee. See Policy No. 245, Promotion and Retention Policy.

Recordkeeping. The School shall keep records for each student that include the following:

- A unique state student identification code or student data verification code in accordance with R.C. 3301.0714(D)(2);
- A list or designation of which assessments are required and which assessments are not required;
- A list or designation of which assessments, required or not required, are taken and which assessments are not taken during each assessment administration period;
- A score for each assessment taken, whether required or not required;



- Whether or not each student attained the requisite performance standard designated for each required assessment;
- What, if any, assessments must still be taken;
- Whether or not intervention must be provided; and
- For each test required for graduation, the date passed shall be recorded on the student's transcript. No information regarding a test not passed shall be on the student's transcript.

After the administration of any diagnostic assessment and upon a Parent's request, the School shall provide a Student's completed diagnostic assessment, the results of such assessment, and any other accompanying documents used during the administration of the assessment to the Student's Parent.

Retention. No results from required statewide assessments shall be used as the sole basis for determining whether or not to promote a student from grade to grade, except as specified in the Third Grade Reading Guarantee.

Summer Remediation Services. Instruction will be developed and offered by the School during the summer to any student who failed to score at the proficient level on a third grade reading achievement test or a diagnostic assessment.

Superintendent Duties. The Superintendent, or his/her designee, shall develop an assessment system that includes:

- The administration of state-mandated assessments;
- Regular assessments of student performance;
- Multiple and appropriate assessments that will be used to measure student progress;
- Assessment practices that conform to current professional standards for validity and reliability; and
- Sharing information with parents, students, and the community regarding assessment purposes and results.

The Superintendent, or his/her designee, shall also develop:

- Procedures for using diagnostic assessments to measure student progress in accordance with academic standards;
- A plan for the design of classroom-based intervention services to meet the instructional needs of individual students as determined by the results of the diagnostic assessments;
- Procedures for the regular collection of student performance data; and
- Procedures for using student performance data to evaluate the effectiveness of intervention services and, if necessary, to modify those services.

Students with Disabilities. All identified students with disabilities in the School shall be considered for participation in State-mandated testing. The extent of the student's participation shall be determined by the IEP/504 team. The IEP/504 plan developed for the student must specify the manner in which the student will participate in the state achievement assessments. All students



shall participate in diagnostic assessments except those with significant cognitive disabilities or other disabilities as authorized by the Ohio Department of Education on a case-by-case basis. This policy shall be reviewed and updated annually.

R.C. 3301.0710, 3301.0711, 3301.0715, 3313.608, 3313.6012; OAC 3301-13 et seq. and 3301-35 et seq.

See Policy No. 242.2 Alternate Assessments for Students with Disabilities; Policy No. 245 Promotion and Retention Policy. See Appendix 242.3-A for Individual Student Recordkeeping Chart.

Approved: January and February 2017

Reviewed: March and April 2018



Summit Academy Secondary School– Canton
BOARD RESOLUTION
March 5, 2018

WHEREAS, Summit Academy Secondary School -Canton (IRN #000300) recommends that a resolution relating to the discussion, acknowledgement and review of the Health and Safety Policies, section #400 of the Policy Book. (See attached Table of Contents)

NOW THEREFORE, be it resolved, that the Governing Board of Summit Academy Secondary School - Canton hereby recognizes the Health and Safety Polices and are updated according the Ohio Revised Codes.

Signed by: _____
Its: Board President/Representative

Print Name: _____

Recorder: _____

RES:001-17/18



SECTION 4: HEALTH AND SAFETY POLICIES

400 GENERAL HEALTH AND WELFARE

- 401 Health Services
- 402 Use of Medications Policy
 - 402.1 Care of Students with Diabetes
- 403 Use of Inhaler/Epinephrine Autoinjector
 - 403.1 Procurement of Inhaler/Epinephrine Autoinjector for Emergency Use
- 404 Health Examinations and Immunizations
- 405 Emergency Medical Procedures
- 406 Emergency Medical Authorization
- 407 Control of Communicable Diseases
- 408 Prevention and Control of Non-Casual-Contact Communicable Diseases
- 409 Control of Blood-Borne Pathogens
- 410 Head Lice
- 411 Infectious Disease Policy
- 412 AIDS Policy
- 413 Peanut or Other Food Allergies
- 414 Bed Bug Infestation
- 415 Use of Animals in the Classroom or on School Premises

420 PERSONAL SAFETY

- 421 Dangerous Weapons
- 422 Public Conduct on School Property
- 423 Facility Security
- 424 Emergency Preparedness and Evacuation
 - 424.1 Student Suicide
- 425 Use of Equipment
- 426 Accidents to Students
- 427 Visitors, Volunteers and Guests
- 428 Bomb Threat Policy
- 429 Crisis Media Situations

440 ENVIRONMENTAL HEALTH AND SAFETY

- 441 OSHA/PERPP Compliance/Risk Reduction Program
- 442 Property, Equipment and Supplies
- 443 Hazard Communication Program
- 444 Toxic Hazards and Asbestos Hazards
- 445 OSHA/Bloodborne Pathogens Exposure Control Plan
- 446 Prevention of Lead Poisoning
- 447 School Emergency Management Plan
- 448 School Health and Safety Network Inspections
- 449 Prior Notification of Pesticide Application

450 FOOD SAFETY

- 451 Food Services
 - 451.1 Unpaid Meal Charges
- 452 Free and Reduced-Price Meals



Summit Academy
SCHOOLS

Policy Book Table of Contents

453	Wellness Policy
454	Hand Washing Policy
455	Food Sale Standards Policy



**Summit Academy Secondary School-Canton
BOARD RESOLUTION
March 5, 2018**

WHEREAS, Summit Academy Secondary School-Canton (IRN #000300) will not provide a summer extension program for the 2017/2018 fiscal year.

Approved by the Board of Directors for Summit Academy Secondary School-Canton.

Signed by: _____
Its: Board President/Representative

Print Name: _____

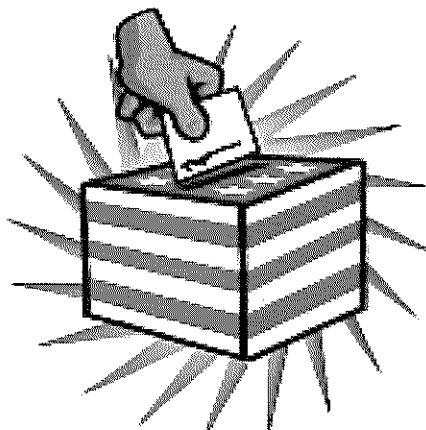
RES: 011-17/18

**REPRESENTATIVE TO VOTE AT THE
ANNUAL MEETING OF THE
MEMBERSHIP 2018/2019**

NAME _____

ALTERNATE

NAME _____



**SUMMIT ACADEMY SCHOOLS
BOARD MEETING SCHEDULE: 2018/2019**

Meetings Begin @ 5:00p.m.
*First Monday of every other month **

Summit Academy Community School for Alternative Learners – Canton	
Summit Academy Secondary School - Canton	
MEETING DATE	MEETING LOCATION
July 9, 2018	1620 Market Ave. South – Canton
September 24, 2018	2400 Cleveland Ave N.W. Canton
November 5, 2018	1620 Market Ave. South – Canton
January 7, 2019	2400 Cleveland Ave N.W. Canton
March 4, 2019	1620 Market Ave. South – Canton
May 1, 2019	2400 Cleveland Ave N.W. Canton

*Exceptions due to July Shut Down, Holidays

THE 2018/2019 STUDENT SCHOOL CALENDAR WILL BE HANDED OUT AT THE MEETING



Summit Academy Canton Secondary

I. December and January Treasurer's Report

a. December:

- i.* Foundation revenue (line 1) is based on 109.37 FTE's. The budget is based on 86 students at an average of \$15,446.76 per student for the year.
- ii.* Lines 2, 3 and 4 – Actual revenue varies from budget due to timing of claim payments and when they are received. Budget amounts are projected evenly from month to month throughout the year.
- iii.* Retirement benefits (line 14) budget amounts are based on estimates that are provided to the retirement systems months in advance. They do a true up at year end and we either pay the difference or they issue us a check.
- iv.* Repairs & Maintenance (line 25) budget includes an amount for radon testing, should it be necessary.
- v.* Curriculum costs (line 26) actual includes various general instructional supplies.
- vi.* Education Therapy (line 27) actual cost varies from budget due to budget amounts spread out evenly from month to month.
- vii.* Food Service costs (line 31) actual includes breakfast/lunch services for the month of November.
- viii.* Computers_IT costs (line 37) includes payment to Richard Kevern & Associates for E-Rate Funding.
- ix.* Admin cost (line 44) is the cost of administration expenses, the majority being salaries. For the budget for the fiscal year, this is the number that is used to balance the budget. The monthly budget amount is the fiscal year amount divided by 12. The actual month's amount is the schools portion of the actual costs. This is calculated and allocated by comparing to the amount of foundation received as a part of the whole consortium.

b. January:

- i.* Foundation revenue (line 1) is based on 106.68 FTE's. The budget is based on 86 students at an average of \$15,446.76 per student for the year. Both actual and budget includes amount for half year casino revenue disbursement.
- ii.* Lines 2, 3 and 4 – Actual revenue varies from budget due to timing of claim payments and when they are received. Budget amounts are projected evenly from month to month throughout the year.
- iii.* Retirement benefits (line 14) budget amounts are based on estimates that are provided to the retirement systems months in advance. They do a true up at year end and we either pay the difference or they issue us a check.
- iv.* Staff Training costs (line 19) actual includes 1-year license to Edmentum Inc. A software program for College/Career readiness. Paid for with federal funds.
- v.* Building Service costs (line 23) budget includes amounts for both lawn care and snow removal; no actual for these items in the month of November.
- vi.* Repair & Maintenance (line 25) budget includes \$3.5k for AHERA compliance. Also includes \$1k allowance for floor cleaning during winter shut-down.
- vii.* Education Therapy (line 27) actual cost varies from budget due to budget amounts spread out evenly from month to month.
- viii.* Food Service costs (line 31) actual includes breakfast/lunch services for the months of December and January.
- ix.* Computers_IT costs (line 37) actual includes payment for yearly internet services provided by NEONET.
- x.* Admin cost (line 44) is the cost of administration expenses, the majority being salaries. For the budget for the fiscal year, this is the number that is used to balance the budget. The monthly budget amount is the fiscal year amount divided by 12. The actual month's amount is the schools portion of the actual costs. This is calculated and allocated by comparing to the amount of foundation received as a part of the whole consortium.

- c.* All other items were reviewed and no material or significant discrepancies were notated.
- d.* **NOTE: In compliance with HB2 and ORC 3314.024 we will present to your school board at your next board meeting the detailed accounting for your school. This will be in addition to the regular financials for the month of February. In order to meet compliance with the ESCLEW we will have posted this information in the compliance system by the end of March.**

If you have any additional questions, please feel free to contact Amber Shaeffer @ 330-670-8470 ext. 6520 or amber.shaeffer@summitacademies.org

Summit Academy
Canton Secondary
Unaudited Statement of Activities
January 2018

	FY18			Monthly % Variance	FY18			YTD % Variance	FY18 Budget
	Current Month Actual	Budget	Budget/Actual Variance		Year to Date Actual	Budget	Budget/Actual Variance		
Revenue									
1 Foundation Revenue	\$ 134,948	\$ 113,235	\$ 21,713	-16%	\$ 991,537	\$ 780,542	\$ 210,996	-21%	\$ 1,334,425
2 Total Medicaid Revenue	\$ 386	\$ 940	\$ (554)	144%	\$ 1,848	\$ 3,760	\$ (1,912)	103%	\$ 16,963
3 Total Grants Revenue	\$ 13,445	\$ 14,829	\$ (1,385)	10%	\$ 92,904	\$ 123,555	\$ (30,651)	33%	\$ 198,601
4 Total Food Program Revenue	\$ -	\$ 4,573	\$ (4,573)	0%	\$ 18,963	\$ 27,947	\$ (8,984)	47%	\$ 50,813
5 Total Student Fees	\$ -	\$ 45	\$ (45)	0%	\$ 1,644	\$ 4,285	\$ (2,641)	161%	\$ 4,464
6 Total Contributions	\$ -	\$ -	\$ -	0%	\$ -	\$ -	\$ -	0%	\$ -
7 Total Investment Income	\$ -	\$ -	\$ -	0%	\$ -	\$ -	\$ -	0%	\$ -
8 Total Other Revenue	\$ -	\$ -	\$ -	0%	\$ -	\$ -	\$ -	0%	\$ -
9 Total Revenue	\$ 148,778	\$ 133,622	\$ 15,156	11%	\$ 1,106,896	\$ 940,090	\$ 166,807	18%	\$ 1,605,266
10 Management Fees	\$ 148,778	\$ 133,622	\$ 15,156	11%	\$ 1,106,896	\$ 940,090	\$ 166,807	18%	\$ 1,605,266
11 Net Gain (Loss) for the Year	\$ -	\$ -	\$ -		\$ -	\$ -	\$ -		\$ -
Expenditures by SAM for each School									
12 Total Salaries and Wages	\$ 77,093	\$ 73,387	\$ (3,706)	5%	\$ 531,085	\$ 518,882	\$ (12,204)	2%	\$ 884,291
13 Total Payroll Taxes	\$ 1,034	\$ 1,804	\$ 770	-74%	\$ 11,388	\$ 12,628	\$ 1,241	-11%	\$ 21,649
14 Total Retirement Benefits	\$ 7,557	\$ 11,602	\$ 4,045	-54%	\$ 54,447	\$ 81,216	\$ 26,769	-49%	\$ 139,227
15 Total Insurance Benefits	\$ 9,942	\$ 12,792	\$ 2,850	-29%	\$ 77,466	\$ 89,545	\$ 12,079	-16%	\$ 153,506
16 Total Payroll Processing	\$ -	\$ -	\$ -	0%	\$ -	\$ -	\$ -	0%	\$ -
17 Total Staff Recruiting	\$ -	\$ -	\$ -	0%	\$ -	\$ -	\$ -	0%	\$ -
18 Total Sponsorship Fees	\$ 1,562	\$ 1,640	\$ 78	-5%	\$ 11,422	\$ 11,481	\$ 59	-1%	\$ 19,682
19 Total Staff Training costs	\$ 2,798	\$ 159	\$ (2,639)	94%	\$ 5,574	\$ 2,825	\$ (2,749)	49%	\$ 4,006
20 Total General Travel	\$ -	\$ 150	\$ 150	0%	\$ 736	\$ 1,115	\$ 379	-51%	\$ 1,795
21 Total Building Lease costs	\$ -	\$ -	\$ -	0%	\$ -	\$ -	\$ -	0%	\$ -
22 Total Bldg Utilities	\$ 1,769	\$ 1,835	\$ 66	-4%	\$ 11,692	\$ 14,470	\$ 2,778	-24%	\$ 23,195
23 Total Bldg Service costs	\$ 2,431	\$ 2,348	\$ (83)	3%	\$ 11,249	\$ 19,730	\$ 8,481	-75%	\$ 30,690
24 Total Copier Costs	\$ 776	\$ 640	\$ (136)	17%	\$ 6,706	\$ 4,480	\$ (2,226)	33%	\$ 7,680
25 Total Repairs & Maintenance	\$ 50	\$ 5,250	\$ 5,200	-10400%	\$ 2,396	\$ 22,625	\$ 20,229	-844%	\$ 25,375
26 Total Curriculum costs	\$ -	\$ 1,654	\$ 1,654	0%	\$ 12,795	\$ 14,996	\$ 2,202	-17%	\$ 18,634
27 Total Education Therapy	\$ 2,439	\$ 6,595	\$ 4,156	-170%	\$ 5,691	\$ 35,067	\$ 29,376	-516%	\$ 59,274
28 Total Marital Arts costs	\$ -	\$ 788	\$ 788	0%	\$ 286	\$ 2,229	\$ 1,943	-880%	\$ 2,328
29 Total Meeting Costs	\$ -	\$ 438	\$ 438	0%	\$ -	\$ 2,150	\$ 2,150	0%	\$ 3,025
30 Total Student Activity cost	\$ 18	\$ 290	\$ 272	-1540%	\$ 237	\$ 5,302	\$ 5,065	-2142%	\$ 12,096
31 Total Food Service costs	\$ 8,814	\$ 3,600	\$ (5,214)	59%	\$ 30,937	\$ 18,600	\$ (12,337)	40%	\$ 33,200
32 Total Shirts_Uniform costs	\$ -	\$ -	\$ -	0%	\$ -	\$ 1,030	\$ 1,030	0%	\$ 1,480
33 Total Contract Bus Services	\$ -	\$ 350	\$ 350	0%	\$ 60	\$ 2,000	\$ 1,940	-3233%	\$ 3,400
34 Total Insurance General	\$ -	\$ -	\$ -	0%	\$ 7,253	\$ 3,381	\$ (3,872)	53%	\$ 5,543

Summit Academy
Canton Secondary
Unaudited Statement of Activities
January 2018

	FY18				FY18				FY18 Budget
	Current Month Actual	Budget	Budget/Actual Variance	Monthly % Variance	Year to Date Actual	YTD Budget	Budget/Actual Variance	YTD % Variance	
35 Total Legal Fees	\$ -	\$ -	\$ -	0%	\$ -	\$ -	\$ -	0%	\$ -
36 Total Professional Services	\$ 315	\$ 1,043	\$ 728	-231%	\$ 3,492	\$ 7,045	\$ 3,553	-102%	\$ 9,322
37 Total Computers, IT costs	\$ 1,429	\$ 280	\$ (1,149)	80%	\$ 3,403	\$ 11,580	\$ 8,177	-240%	\$ 11,860
38 Total Office Expense	\$ 606	\$ 154	\$ (452)	75%	\$ 3,012	\$ 647	\$ (2,366)	79%	\$ 1,201
39 Total Advertising Expense	\$ 2	\$ 42	\$ 40	-2158%	\$ 565	\$ 452	\$ (113)	20%	\$ 662
40 Total Development costs	\$ -	\$ -	\$ -	0%	\$ -	\$ -	\$ -	0%	\$ -
41 Total Other expenses	\$ -	\$ -	\$ -	0%	\$ -	\$ -	\$ -	0%	\$ -
42 Total Depreciation Expense	\$ -	\$ -	\$ -	0%	\$ -	\$ -	\$ -	0%	\$ -
43 Total Interest and Loan Prm's	\$ -	\$ -	\$ -	0%	\$ -	\$ -	\$ -	0%	\$ -
44 Total Admin Cost	\$ 21,890	\$ 11,012	\$ (10,878)	-99%	\$ 174,770	\$ 77,085	\$ (97,685)	-127%	\$ 132,145
45 Total Expenses	\$ 140,524	\$ 137,853	\$ (2,670)	-2%	\$ 966,660	\$ 960,560	\$ (6,101)	-1%	\$ 1,605,266
46 Surplus/(Deficit) (before debt)	\$ 8,254	\$ (4,231)			\$ 140,236	\$ (20,470)			\$ -
47 Debt Payments	\$ -	\$ -	\$ -		\$ -	\$ -	\$ -		\$ -
48 Surplus/(Deficit)	\$ 8,254	\$ (4,231)			\$ 140,236	\$ (20,470)			\$ -

Summit Academy
Canton Secondary
Unaudited Statement of Activities
December 2017

	FY18				FY18				YTD Budget	Budget/Actual Variance	YTD % Variance	FY18 Budget
	Current Month Actual	Month Budget	Budget/Actual Variance	Monthly % Variance	Year to Date Actual	YTD Budget	Budget/Actual Variance	% Variance				
Revenue												
1 Foundation Revenue	\$ 194,910	\$ 110,777	\$ 84,134	-43%	\$ 856,590	\$ 667,307	\$ 189,283	-22%	\$ 1,334,425			
2 Total Medicaid Revenue	\$ -	\$ 940	\$ (940)	0%	\$ 1,463	\$ 2,820	\$ (1,358)	93%	\$ 16,963			
3 Total Grants Revenue	\$ 16,508	\$ 14,829	\$ 1,679	-10%	\$ 79,459	\$ 108,726	\$ (29,266)	37%	\$ 198,601			
4 Total Food Program Revenue	\$ 3,872	\$ 4,573	\$ (701)	18%	\$ 18,963	\$ 23,374	\$ (4,411)	23%	\$ 50,813			
5 Total Student Fees	\$ -	\$ 45	\$ (45)	0%	\$ 1,644	\$ 4,241	\$ (2,597)	158%	\$ 4,464			
6 Total Contributions	\$ -	\$ -	\$ -	0%	\$ -	\$ -	\$ -	0%	\$ -			
7 Total Investment Income	\$ -	\$ -	\$ -	0%	\$ -	\$ -	\$ -	0%	\$ -			
8 Total Other Revenue	\$ -	\$ -	\$ -	0%	\$ -	\$ -	\$ -	0%	\$ -			
9 Total Revenue	\$ 215,291	\$ 131,164	\$ 84,127	64%	\$ 958,119	\$ 806,468	\$ 151,651	19%	\$ 1,605,266			
10 Management Fees	\$ 215,291	\$ 131,164	\$ 84,127	64%	\$ 958,119	\$ 806,468	\$ 151,651	19%	\$ 1,605,266			
11 Net Gain (Loss) for the Year	\$ -	\$ -	\$ -		\$ -	\$ -	\$ -		\$ -			
Expenditures by SAM for each School												
12 Total Salaries and Wages	\$ 77,675	\$ 73,387	\$ (4,288)	6%	\$ 453,992	\$ 445,495	\$ (8,497)	2%	\$ 884,291			
13 Total Payroll Taxes	\$ 1,086	\$ 1,804	\$ 718	-66%	\$ 10,354	\$ 10,824	\$ 471	-5%	\$ 21,649			
14 Total Retirement Benefits	\$ 9,719	\$ 11,602	\$ 1,883	-19%	\$ 46,890	\$ 69,613	\$ 22,723	-48%	\$ 139,227			
15 Total Insurance Benefits	\$ 11,360	\$ 12,792	\$ 1,432	-13%	\$ 67,523	\$ 76,753	\$ 9,230	-14%	\$ 153,506			
16 Total Payroll Processing	\$ -	\$ -	\$ -	0%	\$ -	\$ -	\$ -	0%	\$ -			
17 Total Staff Recruiting	\$ -	\$ -	\$ -	0%	\$ -	\$ -	\$ -	0%	\$ -			
18 Total Sponsorship Fees	\$ 1,880	\$ 1,640	\$ (240)	13%	\$ 9,860	\$ 9,841	\$ (19)	0%	\$ 19,682			
19 Total Staff Training costs	\$ -	\$ 225	\$ 225	0%	\$ 2,775	\$ 2,666	\$ (110)	4%	\$ 4,006			
20 Total General Travel	\$ 80	\$ 150	\$ 70	-87%	\$ 736	\$ 965	\$ 229	-31%	\$ 1,795			
21 Total Building Lease costs	\$ -	\$ -	\$ -	0%	\$ -	\$ -	\$ -	0%	\$ -			
22 Total Bldg Utilities	\$ 1,933	\$ 2,035	\$ 102	-5%	\$ 9,924	\$ 12,635	\$ 2,711	-27%	\$ 23,195			
23 Total Bldg Service costs	\$ 1,252	\$ 2,328	\$ 1,076	-86%	\$ 8,818	\$ 17,382	\$ 8,564	-97%	\$ 30,690			
24 Total Copier Costs	\$ 762	\$ 640	\$ (122)	16%	\$ 5,930	\$ 3,840	\$ (2,090)	35%	\$ 7,680			
25 Total Repairs & Maintenance	\$ 13	\$ 1,750	\$ 1,737	-13445%	\$ 2,346	\$ 17,375	\$ 15,029	-641%	\$ 25,375			
26 Total Curriculum costs	\$ 832	\$ 304	\$ (528)	64%	\$ 12,795	\$ 13,343	\$ 548	-4%	\$ 18,634			
27 Total Education Therapy	\$ 1,034	\$ 5,635	\$ 4,601	-445%	\$ 3,252	\$ 28,472	\$ 25,220	-775%	\$ 59,274			
28 Total Martial Arts costs	\$ -	\$ 58	\$ 58	0%	\$ 286	\$ 1,441	\$ 1,155	-404%	\$ 2,328			
29 Total Meeting Costs	\$ -	\$ 250	\$ 250	0%	\$ -	\$ 1,713	\$ 1,713	0%	\$ 3,025			
30 Total Student Activity cost	\$ -	\$ 1,915	\$ 1,915	0%	\$ 219	\$ 5,012	\$ 4,793	-2190%	\$ 12,096			
31 Total Food Service costs	\$ 5,451	\$ 3,400	\$ (2,051)	38%	\$ 22,123	\$ 15,000	\$ (7,123)	32%	\$ 33,200			
32 Total Shirts Uniform costs	\$ -	\$ -	\$ -	0%	\$ -	\$ 1,030	\$ 1,030	0%	\$ 1,480			
33 Total Contract Bus Services	\$ -	\$ 350	\$ 350	0%	\$ 60	\$ 1,650	\$ 1,590	-2650%	\$ 3,400			
34 Total Insurance General	\$ 1,076	\$ 1,081	\$ 5	0%	\$ 7,253	\$ 3,381	\$ (3,872)	53%	\$ 5,543			

Summit Academy
Canton Secondary
Unaudited Statement of Activities
December 2017

	FY18				FY18				
	Current Month Actual	Budget	Budget/Actual Variance	Monthly % Variance	Year to Date Actual	YTD Budget	Budget/Actual Variance	YTD % Variance	FY18 Budget
35 Total Legal Fees	\$ -	\$ -	\$ -	0%	\$ -	\$ -	\$ -	0%	\$ -
36 Total Professional Services	\$ 200	\$ 1,543	\$ 1,343	-672%	\$ 3,177	\$ 6,002	\$ 2,825	-89%	\$ 9,322
37 Total Computers IT costs	\$ 887	\$ -	\$ (887)	100%	\$ 1,974	\$ 11,300	\$ 9,326	-472%	\$ 11,860
38 Total Office Expense	\$ 483	\$ 46	\$ (436)	90%	\$ 2,406	\$ 493	\$ (1,914)	80%	\$ 1,201
39 Total Advertising Expense	\$ 2	\$ 42	\$ 40	-2158%	\$ 563	\$ 410	\$ (153)	27%	\$ 662
40 Total Development costs	\$ -	\$ -	\$ -	0%	\$ -	\$ -	\$ -	0%	\$ -
41 Total Other expenses	\$ -	\$ -	\$ -	0%	\$ -	\$ -	\$ -	0%	\$ -
42 Total Depreciation Expense	\$ -	\$ -	\$ -	0%	\$ -	\$ -	\$ -	0%	\$ -
43 Total Interest and Loan Pmts	\$ -	\$ -	\$ -	0%	\$ -	\$ -	\$ -	0%	\$ -
44 Total Admin. Cost	\$ 25,806	\$ 11,012	\$ (14,794)	-134%	\$ 152,880	\$ 66,073	\$ (86,807)	-131%	\$ 132,145
45 Total Expenses	\$ 141,550	\$ 133,990	\$ (7,560)	-6%	\$ 826,137	\$ 822,706	\$ (3,430)	0%	\$ 1,605,266
46 Surplus/(Deficit) (before debt)	\$ 73,741	\$ (2,827)			\$ 131,982	\$ (16,239)			\$ -
47 Debt Payments	\$ -	\$ -	\$ -		\$ -	\$ -	\$ -		\$ -
48 Surplus/(Deficit)	\$ 73,741	\$ (2,827)			\$ 131,982	\$ (16,239)			\$ -



**Educational Service Center of Lake Erie West
Community Schools Center
Director's Report
2017-2018 School Year**

Month: January 2018

Director Name: Lisa Cook

School Name: Canton Secondary

Management Company: SAM

Teaching Staff Information

Number of Teachers: 5

Number HQT: 5

Number of Intervention Specialists: 3

Number HQT: 3

Number of Instructional Aides: 3

Number HQT: 1

Names, positions, qualifications, and hire dates of new staff members, if any:

None

Names, positions, and effective dates of resignations, if any:

None

Note: Please remember to complete the staff affidavit to reflect any new or resigning staff members.

Student Information

Grades Served: 9-12

Attendance Rate: 93%

Enrollment: 111

Number & Percent on IEPs: 91/81 %

Number on Home Instruction: 0

Number in CRCs (Children's Residential Centers): 22

Students Withdrawn: 5

Due to 105-Hour Rule: 2

Total Students Suspended: 5

Total Students Expelled: 3

Students with IEP's Suspended: 3

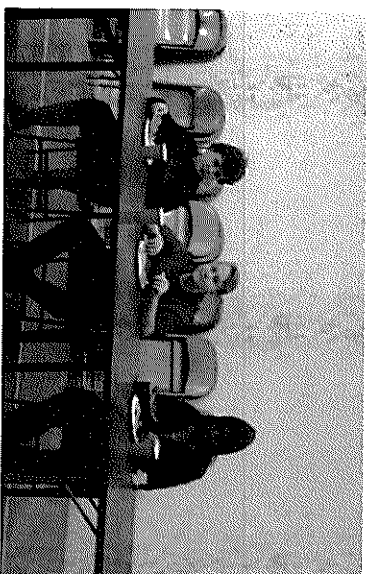
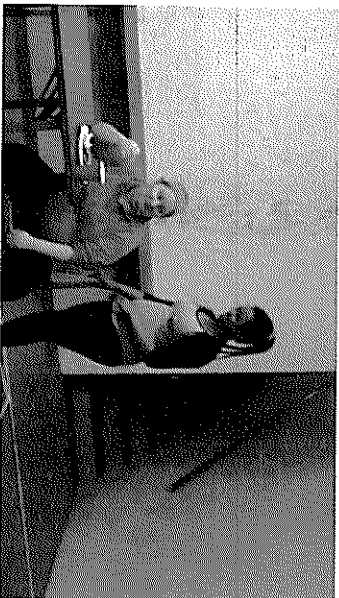
Students with IEP's Expelled: 0

Additional Comments:

Standards and Instruction

List any changes to the curriculum or methods used to achieve goals:

Tier 4 students are provided functional life skills while in their classes. Twice each month they use the kitchen of Grace United church to learn how to cook simple things to eat. The class chose to cook personal sized pizzas and then eat their assignment. The students in this class qualify for services through BVR and Stark DD which is also made available to them as part of the transitional piece for their IEPs.



Testing and Assessment

List any testing, diagnostics, or assessments administered this month:

ASVAB

Number of students tested using alternative assessments: 0

List interventions offered and the number of students involved in each:

(Example: After-school tutoring – 1 student; Title I services – 26 students; Tier II & III students)

Title I Math for all math students

Tier 4 classroom for more intense intervention for 15 students. (14 of them are alternatively assessed)

Corrective Action Plan Update (if applicable)

Provide updates on the progress of the school's Corrective Action Plan:

1/30/2018-Thank you again for your work on the Academic Corrective Action Plan (CAP). The attached copy of your submitted CAP has been approved by the ESCLEW Community Schools Center, Academic Team. Implementation of the CAP should begin immediately. Your assigned Regional Technical Assistance Educator will conduct progress monitoring during your monthly site visits for the remainder of the school year, beginning in February 2018.

February will begin the first reporting period to add information for this report.

Academic and Non-Academic Goal Update (Attachment 11.6)

Provide updates on the progress of the school's Academic and Non-Academic Goals listed in Attachment 11.6 of the Sponsor Contract

Performance Area	Measure	2014-15 Data	2016-17 Actual	2016-17 Goal	2017-18 Goal	2018-19 Goal
Financial Sustainability	We will measure our financial sustainability through maintaining or exceeding our current enrollment as reported in our monthly directors' report. (Note: we will be serving only K-5 students in the 2016 – 2017 school year so we will lower our goal to reflect on less grade level served.)	We had 76 students in the 2014 – 2015 school year.	We currently have 76 students in the 2015 – 2016 school year.	We will maintain or exceed an enrollment of 80 students.	We will maintain or exceed an enrollment of 80 students.	We will maintain or exceed an enrollment of 80 students.

Financial Sustainability goal is being met with our awesome enrollment of 89 that we have maintained this school year.

Events

List any school-sponsored activities or field trips that occurred this month:

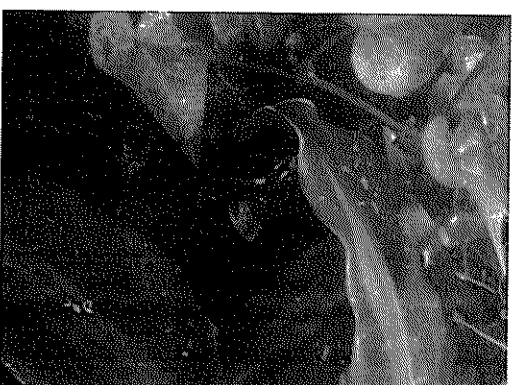
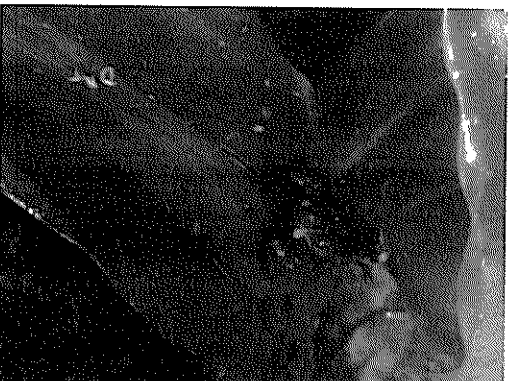
We introduced "Clubs" as a Friday afternoon motivator to encourage completion of classroom assignments and intervention group work. Students can choose one of the following clubs that is held during our last class period of the day. (We shorten our afternoon classes by ten minutes each to account for the use of the last period). The students have the option of choosing Advanced yoga, Spa, Anime, Music, Video gaming and cards, backyard and board games, Arts and Crafts.



Time to Brag

List any exciting news you wish to share about your school, staff, and/or students:

Students in Biology classes bred Phantasmal dart frog tadpoles. These dart frogs are "red listed" amphibians because of the clearing of Rain Forests in Brazil, which has destroyed their natural habitat. Our breeding program was able to successfully send 17 frogs back to Brail for release. These dart frogs are important for medicinal purposes to help create pain killing medicine that we rely on all around the world. Morphine is the number one drug developed from their toxin.





Governing Authority Board Report Summit Academy Management February/March 2018

I. School Board Survey

Thank you for your responses to the School Board survey that was sent to you in December. We especially appreciate your suggestions for improving the relationship between the School Boards and the SAM Board and staff. From the survey responses, three themes emerged, we need to (1) Build Trust, (2) Improve Communication, and (3) Redesign School Board Training.

One of the suggestions in the survey was about providing more financial information about individual schools and SAM operations to the School Boards. In response to that suggestion, we have developed a dashboard that will give you a snapshot of key indicators that reflect the success or challenges in each school's operations. The dashboard includes actual enrollment numbers as compared to the goal, the percentage of students on IEPs, average revenue and the per student cost of providing special educational services in the Summit Academy model. The dashboard will have the expense to revenue percentage.

We will continue to consider additional information that we can provide that will enable you to maximize your role as a Board member. If you have any suggestions, for data that you would like, please let us know.

II. Strategic Plan

We have picked up the pace on the Strategic Plan as we move toward the end of year-1 on the 5 Strategic initiatives, which are as follows:

1. Ensure high-quality Summit Academy educational experience for students, educators, administrators and parents
2. Build a healthy, high performing organization that is reflected by the culture, teams and leadership
3. Establish and implement a sustainable financial model
4. Promote the SAM brand and mission
5. Strengthen the operational infrastructure

A progress report on these initiatives will be sent to you shortly.

III. Operations/Compliance

Compliance is processing the task list, with 258 items for each school, was issued by ODE for tracking for the 2018/19 school year. Each of our sponsors approaches this in a different way, but by the end of February we are required to review and respond to each item.



Policy updates

An updated Credit Card policy and a Gifts Grants and Donations policy require School Board approval. Additionally, an "Additional Compensation" policy that defines stipends and other forms of compensation, will need approval.

Educational Services Center of Lake Erie West (sponsor) News

Seven schools received letters for renewal. Youngstown Elementary and Secondary, Warren Middle/Secondary, Lorain Elementary, Parma, Cincinnati Elementary and Xenia were renewed for periods of 5, 3 and 2 years. Details of the sponsor's analysis of the school performance is expected shortly.

Compliance will work with the School Boards to get the renewal final contracts ready for approval before the end of June. School Boards have the right to have an independent attorney review and make recommendations to this contract, if they choose. Please contact John Guyer Email jw.guyer@summitacademies.org or 330 - 734-8128 if your Board wants to use an attorney, so we may create the purchase order for payment; the Auditor of State requires pre-approval of our operational expenditures.

IV. Curriculum and Federal Programs

The state has released a new round of competitive grants aimed at improving literacy in the state. The Curriculum, Federal Programs, and Regional teams are all involved in learning about the grants and preparing to submit applications. The state is encouraging individual schools to form consortiums to apply for and to implement the grant activities, which Summit Academy will do.

The Federal Program Administrators have been revising our Comprehensive Continuous Improvement Plans (CCIP) over the last six weeks to reflect the changes created by the recent staff layoffs. They will now begin a review of spending in all federal funds to ensure that schools are on pace to expend all allocated money in a timely fashion.

School Principals and CRC Program Managers will spend two days in Akron at a District Leadership Team meeting on February 7 and 8. We will review leading indicator data for all schools as well as begin planning for enrollment and staffing in school year 2018 – 2019.

V. HR

We released the findings of our employee survey conducted by Kent State University. To improve the survey's utility, we engaged with Dr. Julie Cremeans-Smith, PhD to scour the vast amounts of narrative data collected by the survey to identify themes on which to focus development efforts. The survey serves as a needs assessment to help us strive towards continuous quality improvement. The results have been shared with the school boards and all SAM employees. We are studying the results and finding key areas where we can devote time and energy to make strategic improvements to the organization.



VI. Finance

There have been questions about why and how the SAM finances became so fragile over the past year. First, the percentage of students on IEPs fell from an average of 80% to 73%. Twenty-seven percent of our students are need general education; they provide reimbursement of \$6,010. Through the Strategic Plan implementation, committees are analyzing our business model and evaluating options.

Second, we rent some of our school buildings and we have purchased or are purchasing others. During FY18, we have had to pay off loans that had been approved several years ago, totaling \$1,239,432 schools that had balloon payments. Two more balloon payments, totaling \$1,613,792, are due April 2018. We have worked with one of our financing banks, Huntington, to extend for 3 years the term of those two pay offs. In exchange for this loan extension, we have committed to keeping our expenses at 95% or less than total revenue and to maintain specified cash reserves. We appreciate Huntington's cooperation and the opportunity to continue building our sustainability.

We received news on January 11, 2018, from ODE, that our overall State Foundation funding remained consistent, slightly up from an average of \$14,820.20 to \$14,858.55, from December to January. The remainder of the year will still require cautionary spending to meet our obligations and new bank commitments.

Recently, we were advised that our Medicaid reimbursements were being delayed due to new Affordable Care Act regulations regarding documentation of services by therapists.

Moving forward, we must continue to be prudent in making financial decisions. We must also look at our business model and business systems that are currently being utilized. Part of our strategic plan for FY18 is to improve and implement solutions in these areas.



**Educational Service Center of Lake Erie West
Community Schools Center**

**2017-2018 Academic Corrective Action Plan
Summit Academy Secondary School - Canton**

School Name: Summit Academy Secondary School - Canton	
Corrective Action Status:	
<input checked="" type="checkbox"/> Corrective Action Year 1	School Contact: Lisa Cook Position: Principal Email: lisa.cook@summitacademics.org
<input type="checkbox"/> Corrective Action Year 2	
<input type="checkbox"/> Corrective Action Year 3	
<input type="checkbox"/> Corrective Action Year 4	

Purpose of the Corrective Action Plan

The identification of "Academic Target School" was based on an analysis of three years of local report card school data in the areas of; Performance Index Points: *Maintenance or upward movement, Performance Index Letter Grade, Progress Component Letter Grade, Gap Closing Component Letter Grade and K-3 Literacy Component Letter Grade*. Each item evaluated was analyzed and converted into a numeric value. The numeric values, coupled with anecdotal evidence regarding the performance of each school contributed to the decision regarding placement on an Academic Corrective Action Plan.

Directions

A school identified as an "Academic Target School" must develop an Academic Corrective Action Plan (CAP) by Thursday January 18, 2018. The school must consult with any of the relevant individuals in the development of the CAP: parents, school staff, Management Company. The Academic CAP must be submitted to the Academic Services Team Leader of the Center for Community Schools at ESCLEW, Kristi Hayward (khaiward@esclakewest.org) for review and approval. The Academic CAP must be implemented as soon as possible after approval.

In the following table the Findings and Corrective Action have been indicated. In the blank columns, please provide the information listed with specificity. Several implementation strategies may be listed in order to increase the academic performance of the corrective action. As part of the monitoring phase you will be asked to provide physical evidence of progress toward improvement in the stated area.

Academic Concerns

Finding	Corrective Action	Implementation Strategies	List the Evidence you will present to show progress in this area	Person Responsible for Implementation	Determination of Progress
<p>Performance Index Points PI points decreased from 70.1 (2014-15) 53.3 (2015-16) 45.7 (2016-17) (1 out of 5 points earned)</p>	<p>Performance Index points must show maintenance or increase each academic year.</p>	<p>School will increase literacy across school curriculum in order to improve student scores moving 10% of the students from Limited to Basic and 5% of the students moving from Basic to Proficient</p>	<p>List the Evidence you will present to show progress in this area</p> <ul style="list-style-type: none"> -Lesson Plan evaluations -Pre-Post tests -Daily intervention period for all students -TBTS will evaluate effectiveness of intervention period -ODE test question practice during intervention period at least 2 days per week -Aimweb diagnostics -Lesson Plan evaluations -Pre-Post tests -Daily intervention period for all students -TBTS will evaluate effectiveness of intervention period -ODE test question practice during intervention period at least 2 days per week -Aimweb diagnostics 	<ul style="list-style-type: none"> -Principal -Core Classroom teachers -TBT group members -Intervention Specialists 	<p>To be completed by ESCLEW</p>
<p>Performance Index Score 45.7 = F (1 out of 5 points earned)</p>	<p>Increase Performance Index score to result in a higher letter grade.</p>	<p>School will increase literacy across school curriculum in order to improve student scores moving 10% of the students from Limited to Basic and 5% of the students moving from Basic to Proficient</p>	<ul style="list-style-type: none"> -Lesson Plan evaluations -Pre-Post tests -Daily intervention period for all students -TBTS will evaluate effectiveness of intervention period -ODE test question practice during intervention period at least 2 days per week -Aimweb diagnostics 	<ul style="list-style-type: none"> -Principal -Core Classroom teachers -TBT group members -Intervention Specialists 	<p>To be completed by ESCLEW</p>

Finding	Corrective Action	Implementation Strategies	List the Evidence you will present to show progress in this area	Person Responsible for Implementation	Determination of Progress
Progress Component C (3 out of 5 points earned)	Increase Progress Component Grade to result in a higher letter grade.	School will show a minimum 10% growth to achieve and maintain C status of lowest 20% of students with disabilities in Language Arts meeting expected student growth target	<ul style="list-style-type: none"> -Small class sizes -Intervention Specialists co-teaching in math and language arts classrooms -TBTs evaluating effectiveness of interventions used during intervention periods -Tier 4 classroom for students needing more intensive interventions 	<ul style="list-style-type: none"> -Principal -TBT group members -Intervention Specialists -Core Teaching Staff members 	To be completed by ESCLEW
GAP Closing Component NR (NR points earned)	Increase GAP Closing Component to result in a higher letter grade.	N/A			To be completed by ESCLEW
K-3 Literacy Component NR (NR points earned)	Increase K-3 Literacy Component to result in a higher letter grade.	N/A			To be completed by ESCLEW

By signing below you are certifying that you have read and agree with the CAP. If the school fails to implement the plan or fails to make satisfactory progress on the action items, then the school may be subject to probation or other intervention.

[Signature]
School Leader Signature

1-30-18
Date

[Signature]
Governing Authority President Signature

Date

Kristi Hayward
Academic Services Team Leader - ESCLEW

1-29-18
Date